# 琉球大学学術リポジトリ

# 日米関係(沖縄返還)28

メタデータ	言語:
	出版者:
	公開日: 2019-02-13
	キーワード (Ja):
	キーワード (En):
	作成者: -
	メールアドレス:
	所属:
URL	http://hdl.handle.net/20.500.12000/43808

\$

アメリカ局長

**● ■** ■ ■ ■

北米十一課長

防衛施設庁書式 75

旅

施本第3686号(OGP)

昭和45年/2月23日

外務局でメリカ局後、慶



職員の沖縄出張について(通知)

本件について、下記のとおり出張させること としたので通知する。

記

/ 出張者:防衛施設庁勞務部労務管理課資金調查係長

防衛庁事務官 行政職(→)

尾 辻 新三郎

防衛施設庁労務部労務企画課

防衛庁事務官 行政職(-)

大 賞 茂

2 出導先国:沖縄

3 出張期間:昭和46年/月5日から

昭和46年/月9日まで

(5日間)

4 出張目的:沖縄・軍労働問題調査のため

以上

添付書類:日程表

経騰書

本信あて先:沖縄・北方対策庁長官

外務省アメリカ局長



# JL/905 (08:50)美 (みないか、リント) イ なれないわな NW/ (07:00) 美 神経・軍労働問題現地調査日程表

月日		行前先	• 行動于	*
4.8 (大)	幽	*		
	1	神縄・北方対策	() () () () () () () () () () () () () (	
	2	復帰準備委員会	日本國政府代表事務所	(後鋒)
14(本)	1	能軍司令部	Civilian Personnel Off	ioe (調査)
	2	•	Finance Office	( -)
19(本)	1	海軍司令部	Personnel Service Off	ice (資金)
	2	•	Finance Office	( " )
	3	海兵隊司令部	Personnel Service Off	ice ( # )
	#	•	Finance Office	( " )
48(金)	,	空軍司令部	Civilian Personnel Off	(資金) ice
	2	*	Finance Office	( ")
<b>人り(土)</b>	/	沖縄・北方対策	() () () () () () () () () () () () () (	
	2	復帰準備委員会	<b>会日本国政府代表事務</b> 原	前(挨拶)
	爆	京		

### 益 法 1

氏 名: 鬼 並 新三郎

生年月日:

頁 職: 防衛施設庁労務部労務管職課資金調査係長

本 節 地:

爽 住 所:

录美学医学位:

職 嚴: 昭和/8年/0月 台灣雜售府

- # 22年 7月 東京都
- 〃 24年 /月 特別製造庁
- # 27年/0月 保安庁
- » 32年 9月 調建実施本部原価計算 第/課金關係長
- 〃 39年 6月 陸上幕僚監部武器線
- » 4.2年/0月 防衛施設庁施設部施設 管理課題付係長
- » 43年/0月 防衛施設庁労務部労務 管理課資金調査係長

家 族: ■名

海外被航腰: なし

名:大 莨 茂 氏

設:防衛庁事務官

生年月日:

職: 札幌防衛施設局施設部施設管理課

行政財產管理第三係長

兼防衛施設庁労務部労務企匯課

現 住所:

最終学體学位:

歷:临和35年 3月 東京高速局

〃 37年 4月 調動庁労務部

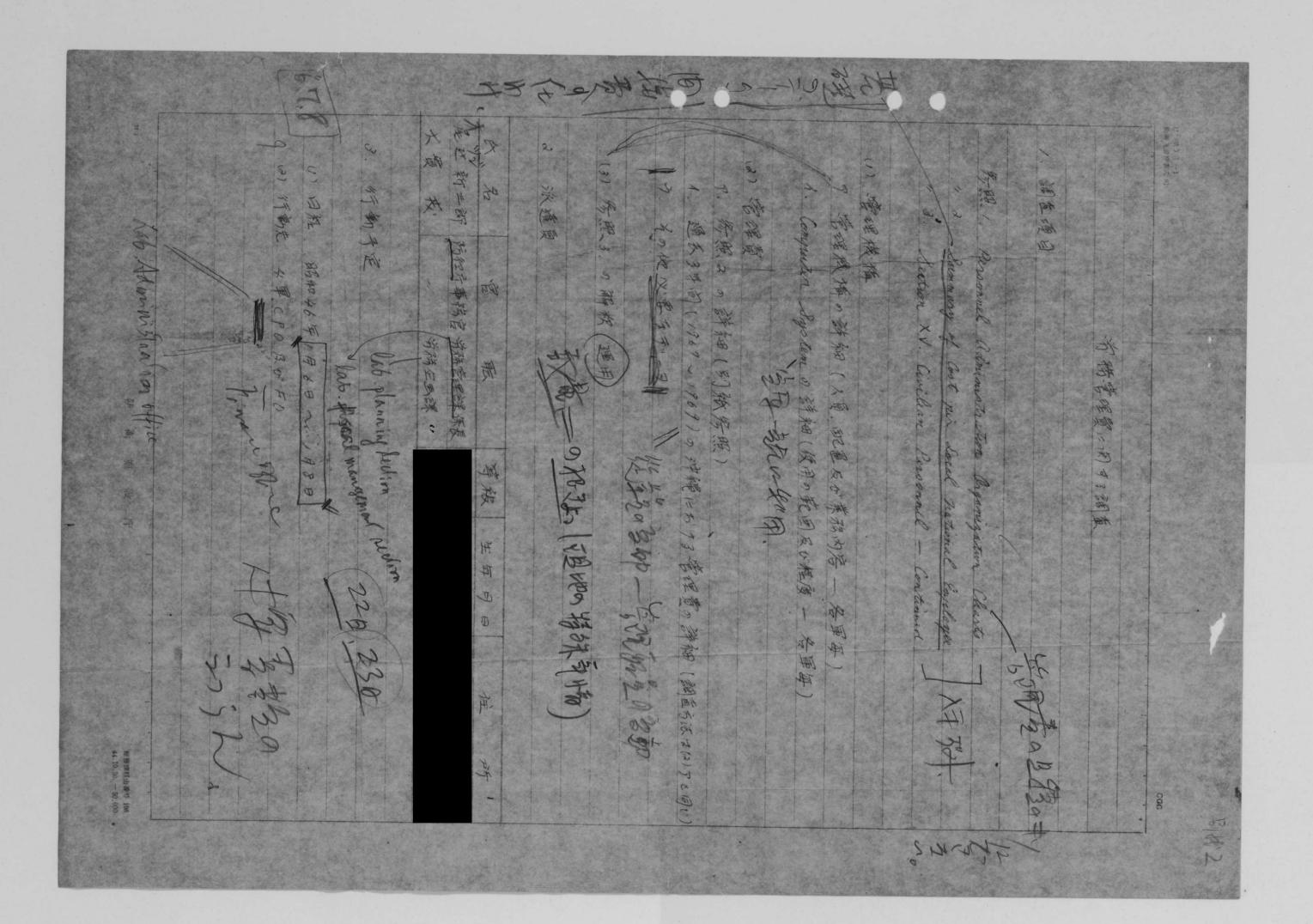
w 37年//月 防衛網數行勞務部

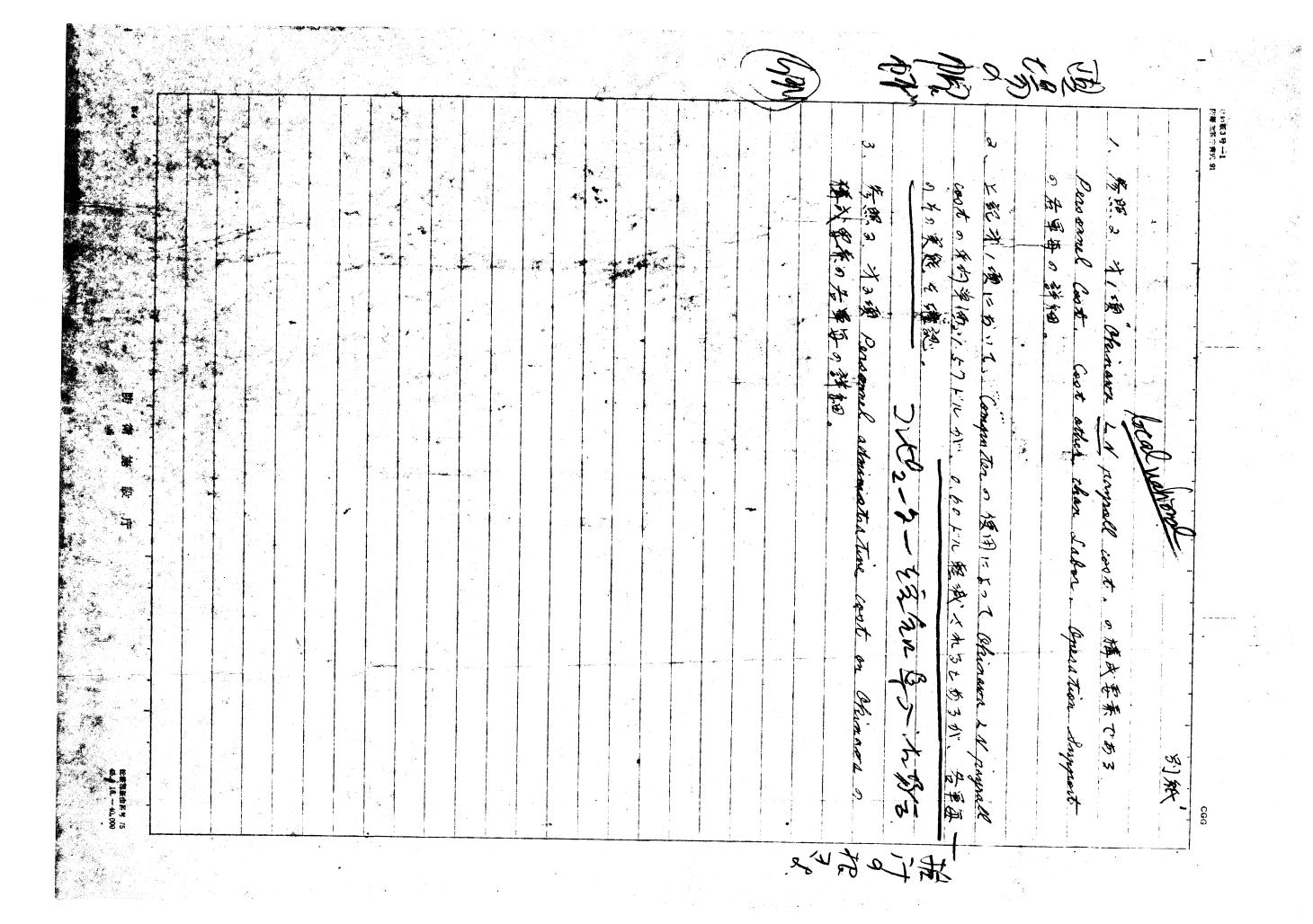
札牌防衛施設局施製的維教會理課 行政財產管理第三係長 # 4.2年10月

" 45年 9月 秦坊南海影厅为秘密的移企图器

族 。 名

海外旋航隊: なし





<b>金</b>	(回覧番号 ) 夕	<u>外務省</u> 電信	<b>案</b> (分類	)
電信課長	機密表示(極秘・秘の朱印)	符号表示 略 平	※ 総第 <b>28 070</b> 号	÷ §
, 1	1 72	* 第 <b>8</b> 33	PEC 28 ; □ 2	み発 は かん
			× A/	
<u> </u>	)	大至急・至急・普通	· LTF 発電係	乱と
	大 罗	主管	主管局部課(室)名	-
	事務次官	アメリカ局長	X1t/	
	230外務審議官	参事官》	起案 昭和《5年/2月26日	1
	◆" <b>炒</b> 外務審議官 個	北米才一課	起案者電話番号	٠
	協議先		NO 17. 2465	_   7
			<u>,</u>	17
184	条约	課表	全保障課表	, ;
		/ 18	,	
,i	喜瀬氏使	<del>臨時代理大使</del>		
	在沙龙	を <del></del>	って 多一次 大臣発	
	(TEP)	4.2	<del>臨時代理大使一</del>	
	在米	総領事	あて <del>一代 理</del>	
Committee to the second	件名 字 以 20 24 21	5 / \	9 - 4 \	
	平分的的人	( ) ( ) ( ) ( ) ( ) ( ) ( ) ( )	見 s M J 直 )	
	) 本行について17	かわるよりもほり	1= 初し、後/景準編	
				(R)
	との1割)車2" ラグ	一見におりる声ラス	活起大线木棒及び分別	和四二
	完理青年。第	(体至至急等的)	引着の選 あるにつき	一七・一
		· · · · · · · · · · · · · · · · · · ·		改正)
	Prilie 32/5 7	77岁的沙漠流道	を可及的使かに実施をきをなりつける。?"	
	1375 An 4	りし入れるいてこくきょう	# 7 7 z = 3 , V	
				uc H⋅

オ ツダ ラケザブロウ ロ : 日
尾土 菜fi = ep (方方部方方管理課實金
调查得是)及心大贯 我(活动部分的企画
INDIACE XV 人見 1X ( NAM PRANCE)
課員) 9 2名至 明年/月5日 JL 9051=2
貴で着9日発の予定を以て貴でに派遣の上、
4章、CPO RV"FOの担当資との持用を
通じ上記調査を行なかしめることでなった。
2. ついては、上記1.の次かをごるべく米便りに
1届報の上、本5年間査に増し出来3月819
するか方要請なますりたり。(調査事項の詳細
等に倒する資料 28日発 1.54に2空送33.)
米1: 東京電 (T=。
1 7
GB-3 外務省

秘(	图表示	(4:5	1)	
	7 / · · · · · · · · · · · · · · · · · ·	秋	醍	Table 1 Appeller Committee .

部数	智 汞	70 fr Ti	कि कि मा	677	**
.A.	(á	1	Ĺ	2	
付			17 1.		
	do	12(	んりま	)	
K		`			
,		į			

発 処	道 理	H H	1/5	昭和4	<b>5</b> 年	12月2	88	
元	13		1	タイプ		校	在人	9

文書館長 人間	公信案/	(分類	)
公僧 米 土代 1	第 / 4 2 号 公信 日 日 日 日 日 日 日 日 日 日 日 日 日 日 日 日 日 日	昭和 以年	12 A 2 8 B
<del>大</del>	主 贊	起案 昭和45	年/2月28日
政務次書	アメリカ局長り		
事務以官	参 事 官	1	
外務審議官	,		
外務審議官	北米카一課長All	起案者	電話番号
官房長		1779	2465
<b>松 縣 4</b>	V		

受信者	
沖縄後岸準備委	日本国政代表

爱知外形大星

写送付免

GA-3

(希望発送日)

/2月28日

防衛施設产調查团。测遣

-----**28** 4

MERRY

米北1 第142 号 昭和45年12月28日

沖縄復帰率偏至了会 日本国政府代表 殿

外務大臣

(件名)

防箭施設方。調查团巡遣

引用公・電信 日 付・番 号 往要分 338 号

胃頭往至もかって訓令した本件調查園の 巡遣トラき下記資料 別添のとかり送付する。

記

1 12月23日付防衛施設方長在幾下ナリカ司長死公信施本

→ B686号 (CGP) 写

/通

※ 在国籍的第三人称形式

才屬空便(DP)[□ - 有契論復(JO [□

 $G(A \cdot 2 \cdot 1)$ 

外 務 省

۷,	亏核管	りななり	-12/73	创生	华史	チ	12
						Control of the State of the Sta	
					receive the reservoirs and section .		
							.,,.,
					· · · · · · · · · · · · · · · · ·		
							· · · · · · · · · · · · · · · · · · ·
						***************************************	,,
			········ · · · · · · · · · · · · · · ·				
					,		
						· · · · · · · · · · · · · · · · · · ·	
			······································				······
							·

### Survey of Personnel Administrative Expenses

### 1. References:

- a. Personnel Administration Organization Charts.
- b. Summary of Cost per Local National Employee.
- c. Section XV, Civilian Personnel-Continued.
- 2. Item of Survey
  - (1) Administration Organization:
- a. Details of administration organization (lower echelon organizations than those shown in Reference a. Charts together with number of administrative personnel by job title).
  - b. How far computers are used within respective services.
  - (2) Personnel Administration Expenses:
- a. Details of Okinawa LN payroll cost-personnel Cost, Cost other than labor and Operation Support in paragraph 1 of Reference 1b, above by services.
- b. On what basis services anticipate reduction of payroll costs by centralization of payroll functions into USG owned computer as described in "NOTE" of paragraph 1, Reference 1b, above by services.
- c. Details of personnel administrative costs on Okinawa as referred to paragraph 2, Reference 1b, above by service.
- d. Details of personnel administrative expenses on Okinawa for 1967, 1968 and 1969 by service.
  - e. Other supplemental data needed by us.
  - (3) How Yard-sticks in Reference lc, above are actually implemented.
- 3. Personnel to be dispatched.

Name	Government Post	Grade	Birth	Address
OTSUJI, Shinsaburo	Unit Chief, Labor Fiscal Management Section, Labor Division, DFAA Administrative Official of Defense Agency	(Administrative Wage, Schedule 1)		
ONUKI, Shigeru	Unit Chief, Labor Planning Section, Labor Division, DFAA Administrative Official of Defense Agency			

Data of

### 4. Schedule of Survey

- (1) Period: From 6 January 1971 to 8 January 1971.
- (2) Destination: USA, USAF, USN, MC, COP's and FO's.

2

### Duty Assignment

A second contraction of the second second contraction of the second co

To: Mr. Shinsaburo Otsuji

Mr. Shigeru Onuki

From: Mr. Masakuni Anzai, Director, Labor Division, DFAA

In order to make further detailed study on administrative cost for Okinawan employees you are herewith instructed to collect as many detailed data supporting those appearing in "Summary of Cost per LN Employees"

Items to be surveyed leading to respective desirable tables are shown as follows:

- 1. Organizational Charts
- (a) Organizational charts by service showing all lower echelon units lower than Army's Ryukyu Joint Board, Navy's Personnel Service Office, Air Force's Branch CPO or Central Civilian Personnel Off., and ORE's Personnel Branch, if any.
- (b) Organizational charts by service showing all echelon units of Finance Office or other units, if any, serving personnel units shown under (a) above.
- (c) Each of the units to be shown in charts under (a) and (b) should include numbers of positions authorized.
- 2. Specific duty assigned to personnel engaged in labor management on Ryukyuan Employees such as recruitment, classification, allocation, fund control and wage payment. Based on the survey the following list will be prepared.

### Name of unit

Duty position title (Job title)

No. of positions

3. Actual results of expended administrative expenses (classified by appropriated fund and non-appropriated fund). Based on the survey, the following list will be prepared.

Item 1968 1969 1970

Personnel Expenses (by American and Ryukyuan)

Base Pay

Allowances

Retirement Allowance

Travel Expense (by American and Ryukyuan)

Office Expenses

Utility

Depreciation of Capital Goods (Computer and Fixtures etc.)

Maintenance

Others

Total

4. Number of Ryukyuan employees.

Based on the survey, the following list will be prepared.

and the state of the second of the second second and the second of the s

Facilities Location Number of Number of Category one Category two Employees Employees

- 5. Regulations concerning payment procedures:

  Regulations on wage computation and payment method.
- 6. Actual payment procedures:

Number of using units and employees for payment classified by check, cash (and other method, if any).

1. 本電の取扱いは慎重を期せられたい。

2. 本電の主管変更その他については検閲班に 連絡ありたい。

83

大政事外外儀官 儀義人健厚計 機會文会營給

参翻析企

多調析企 長 多 間 多 間 移 長

ア一参地中東 R PHILLIP 中南参一二 西東

近 ア 参審近ア 長 経 次総経国万 長 参質統国 経 参政技二 国一理

参条份的 国参政解科 軍社專 参道内外

秘 番 号 (TA) 大北/

高 瀬 大使 臨時代理大使 総領事 代理 外務大臣殿

防衛施設庁労務調査団の来ちゆう

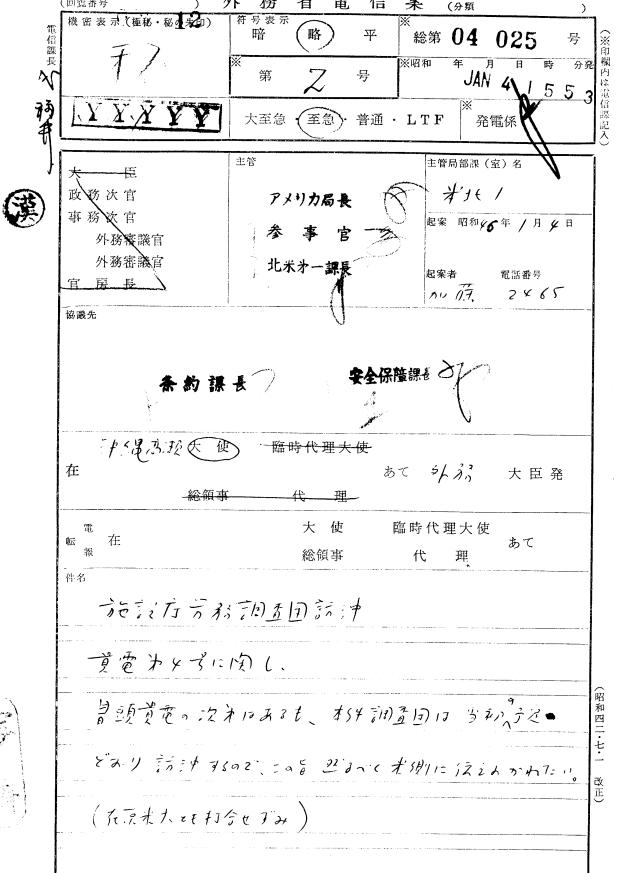
第4号 略 至急

電信写

貴電米北/第338号に関し

2日四軍合同労働委ジェイコプソン議長より、スズキに対 し。調査団の来ちゆうはかん迎するも関係資料の調整が間 に合わぬため日程を / / 日以降に変更されれば幸じんであ る旨申し越した。右については事情止むを得ざるものと判 断されるところ何分のぎ回電ありたい。

(7)



外 務 省

### 注 意

1. 本電の取扱いは慎重を期せられたい。

2. 本電の主管変更その他については検閲班に連絡ありたい。



文会當給

· 多關析金

7 参地中東 北東西 株 参北北伊

ア 参修近ア 長 次総経国7

是 参賀統国 参政技二 国一型

## 号(TA) \$08 70年 /月 8日 / 5日 3中 8年 第 年 12 / 20 年 / 10 年 / 10 日 | 10 日 |

外務大日 慶 多河 大使 臨時代理大使 給領事 代理 施設 扩 多 洛 調 查 団

第32号 略 至急 客年費電米北/第338号に関し

/。 6日午後及び7日朝スズキをしてジェイコブソンに対しい (/) 調査団が希望日程通り調査を開始するにとい (2) CPOに赴き直接担当者に接触をしめることいの2点につき交渉せしめたところ。「ジ」は、(1) 内部に 宇意い

があつたこと (ま) 置かんであるが物理的に不可能であり、7日午後より調査を開始せざるを得ない、(2) 間接 雇用移行問題が日米両政府間交渉中である現状において、施設庁職員が各軍の人事部に直接赴いて代表者以外の者と接触し、あるいはちょうぼをえつらんすることは好ましくないというのが各軍の意向であり、自分としてはこれ以上如何ともし難い。調査団に対しては「ジ」立会いの上各軍人事部長及び財務部の責任者をして応告せしめ、資料提供及び質疑に対する回答については責任者を通じて提供し得るようできるだ。質を図りたい。旨回答した。

2。7日午後調査団はJSLC会議室においてJSLOスンパー(含む四軍及びORE人事部長)と会合。米側より

注意

- 1. 本電の取扱いは慎重を期せられたい。
- 2. 本電の主管変更その他については検閲班に 連絡ありたい。

電信写

人事都の組織、定員及び経費等の資料が提出されるこれに 対する質疑応答を行なった。8日午前より質疑を続行。午 後3時よりFOとの会合を行なう予定。なお、調査団はC

PO担当者との接触については、8日の質疑応等を通じて

(7)

(多多分的19:00)

なおその必要性を強調する意向である。

外務



•

1. 本電の取扱いは慎重を期せられたい。

2. 本電の主管変更その他については検閲班に 連絡ありたい。



電信写

能番号(TA)00850 7/年/月月日20時//分神觀 第末地

外務大臣殿 上海 大飯 臨時代理大使 給價事 代理

施設庁労務調查団

第39号 略 至急往電第32号に関し

/。調査団は8日午後/2時半より3時まで。CPOとの会合を続行。前日米側より提出された資料に基水質を行なった。3時よりFOとの会合が予定されているため一たん会合を打ち切ったところジェコブソンより日本側が必要とする資料を明示すれば各司令官と調整の上資料を準備し//日朝より続行することが可能と思われるので調査団の滞在を2。3日延期することを考慮されたい旨提案があった。

2。午後3時より6時までFO関係担当者8名と会合を行ない。調査団より資料提出要求及び説明を求めたところ。 資料については米側に準備がないため//日に提出する旨 回答があり。説明を受けるに留まつた。

3。米側が協力態勢に入りつつある現状をふまえ。スズキより調査団は施設庁の指示により予定通り出発するが今後 米側より資料が提出されれば。スズキが受領し伝達する。

ア|参地中東

整 多調析企 長 多額旅移 長

典房

**多北北保** 

中南多一二整次参西東洋

版 参西東 西東

近 ア 参替近ア 長 次総経国方

多質統国

経参政技二星

長軍社等

長軍社學

注意

1. 本電の取扱いは慎重を期せられたい。

2. 本電の主管変更その他については検閲班に 連絡ありたい。

電信写

調査開始が遅れ完了に至らなかつたことは遠かんであり。 今後の改善を期待するが。米側の協力には感謝する旨然る べく発言しておいた。

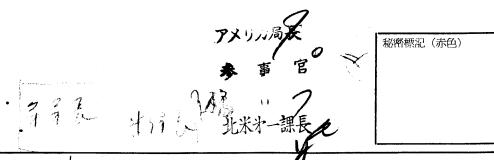
4。しかるところ、会合終了後「ジ」よりスズキに対し、 外務省側において滞在延期につき再度調整ありたい旨申し 越したところ、施設庁と調整の上結果何分のぎ回電ありたい。

(7)

-2-

\_\_\_\_

A PS Y



25

1/22 22

昭和 46年 / 月 /4日

外務大臣

在 準備委代表事務 高 瀬



# 軍分務関係資料送付

引用公·電信 昭和45年12月28日付 日付·番号 貴電米北1第338号

標記二度し施設广調查室施中二米側より提出

された資料で言のとかり送付する。

方お、本資料は調查団に対し手交済サブある。

付属添付 ▼付属空便(行) ☐ 付属空便(DP) ☐ 付属船便(貨) ☐ 付属船便(甄) ☐

本信送付先:

本信写送付先:

配付先:

183 在外公館

1. 陸军肉乐 (1) 人事即組織図 2室 (2)人事却取锤别人员 1業 3)人事却以上 2案 (4)人事印集務内容記述書 4葉 2、空軍肉係 (1) 人畫针組織図 台筆 (2) 人事却取维别人员 1業 (3) 火華紀 22ト(4) 人華紀 22 大華紀 22 大華紀 22 大華紀 22 大華紀 22 大学 2 3、海军及心海兵陈团係 (1)人事部 12ト 1 葉 (2)人事护职维别人员 半 (3)人事护组纸图 1 军 4. ORE関係

1-

46, 1, 16

科 荡力

連絲調整 調查

カナダ 局旅務

5. 20W

(1) 军劳弱者人員表

1楽

四、班務記述書(2取程)

4等

G A---4

外務省

# POSITION STRUCTURE MACHINATO ACPO

OFC/CIV PERS OFF

1 Pers Ofcer GS-201-13
1 Secretary (Steno) GS-318-4

RECARITULATION
U.S. 23
Non U.S. 40
TOTAL: 61

	TEC	CH	SVC	OFC	
1 S	upv Pers Mgr	nt	Spec	;	GS-201-11
l P	MS		_		GS-201-9
1 C	lk Steno				GS-312-4
	Proc &	Po	SKC	ont S	Sec
1 S	upv Starf C.	ik			TRGS-203-6
8 S	taff Clk				RCS-203-4
	Svcs & Em	ρĪ.	Beng	efite	s Ced
1 S	upv Pers As:	st			65-203-7
l P	ers Clk (Ty)	၁)			GS-203-5
1 P	eports Clk				RGS-301-5
2 F	ile Clk				RGS-305-4
	lk Typ				RGS-322-4
1.8	•				

P&PM BR	
1 Supv Pos Class Spec	GS-221-12
2 Pos Class Spec	GS-221-11
4 Pos Class Spec	RGS-221-11
l Class Clk (Typ)	RGS-203-5
l Clk Typ	RGS-322-3
9	•

REC &	PLMT BR
1 Supv Pers Staff	
1 Secretary	GS-318-4
3 Pers Staff Spec	GS-212-11
2 Pers Staff Spec	RGS-212-11
6 Pers Staff Spec	RGS-212-9
l Pers Clk (Typ)	RGS-203-4
1 Clk Typ	RGS-322-3
15	

	<u> </u>	the straight space. It is not represent the straight and the straight space and
	EMPL-MGT REL BI	3
	Supv Emp Mgt Coop Spec	GS-200-12
3	Emp Mgt Coop Spec	∫18-230-13.
$\ell_x$	Emp Mgt Coop Spec	RGS-230-11
1	I.A. Spec	GS-303-9
2	Clerk Typists	RGS-322-4
	Emp Rel Clk	RGS-203-4
12	<del>-</del>	
	•	

TNG & DEV	BR
1 Supv Emp Dev Spec	GS-205-12
3 Emp Dev Spec	RGS-235-11
l Emp Dev Clk	RGS-203-4
5	

# POSITION STRUCTURE SUKIRAN ACPO

OFC/CIV PERS OF	'F
l Pers Ofcr	GS-201-13
l Secretary (Steno)	GS-318-4

RECAPITULA	AO TEL
U.S.	23
Non U. S.	47
TOTAL:	<u> 20</u> .

TECH SVC OFC		
1 Supv PMS	GS-201-11	
1 PMS	GS-201-9	
Proc & Pos Cont. Sec		
1 Supv Staff Clk	RGS-203-6	
8 Staff Clk	RGS-203-4	
Svcs & Empl Benefits S	Sec	
1 Supv Pers Asst	GS-203-7	
l Pers Clk (Typ)	GS-203-5	
A Reports Clk	RGS-301-5	
2 Clk Typ	RGS-322-4	
3 File Clks	RGS-305-4	
19		

	POS & PAY MGMT	BR
3 4 1	Supv Pos Class Spec Pos Class Spec Pos Class Spec Class Clk (Typ) Clk Typ	GS-221-12 GS-221-11 RGS-221-11 RGS-203-5 RGS-322-3
1	•	

	PEC & PLMT BF	``
1	Supv Pers Staff Spec	.GS-212-12
	Placement Sec.	
4	Pers Staff Spec	GS-212-11
2	Pers Staff Spec	RGS-212-11
5	Pers Staff Spec	RCS-212-9
1	Pers Clk (Typ)	RGS-203-4
1	Clk Typ	RGS-322-3
	Rect & Career Mgmt Se	2C
1	Pers Staff Spe <b>c</b>	GS-212-9
1	Pers Clk (Typ)	RGS-203-4
1	Clk Typ	RGS-322-3
	USCSC Det Rep	
1	Pers Staff Spec	GS-212-7
	Ryukyuan JB of Exam	
1	Supv Pers Staff Spec	RGS-212-11
2	Pers Staff Spec	RGS-212-9
1	Staff Clk	RGS-203-4
22	•	
<u> </u>		

MGT-EMPL REL	
1 Supv Emp-Mgt Coop Spec 3 Empl-Mgt Coop Spec 4 Empl-Mgt Coop Spec 1 I.A. Spec 1 Empl Rel Clk 2 Clk Typ	GS-230-12 GS-230-11 RGS-239-11 GS-301-9 RGS-203-4 RGS-322-4

	TNG & DEV BR	
l Supv Emp 3 Empl Dev 1 Empl Dev	Spec	GS-235-12 RGS-235-11 RGS-203-4

Army

# DEPARTMENT OF THE ARMY RYUKYUAN CIVILIAN PERSONNEL OFFICE EMPLOYEES ENGAGED IN RECRUITMENT AND POSITION CLASSIFICATION AND MER, T & D

### 1. Machinato ACPO:

### Position & Pay Management

4 - Position Classification Specialist, RGS-11

### Recruitment & Placement

- 2 Personnel Staffing Specialists, RGS-11
- 6 Personnel Staffing Specialists, RGS-9

### Management-Employee Relations

4 - Employee-Management Cooperation Specialists, RGS-11

### Training & Development

3 - Employee Development Specialists, RGS-11

### 2. Sukiran ACPO:

### Position & Pay Management

4 - Position Classification Specialists, RGS-11

### Recruitment & Placement

- 1 Supervisory Personnel Staffing Specialist, RGS-11
- 2 Personnel Staffing Specialists, RGS-11
- 7 Personnel Staffing Specialists, RGS-9

### Management-Employee Relations

4 - Employee-Management Cooperation Specialists, RGS-11

### Training & Development

3 - Employee-Development Specialists, RGS-11

### ANNUAL DOLLAR COST-LOCAL NATIONAL NAF CPO EMPLOYEES

### Personnel Expenses (NAF), 1970

Base Pay (Bonus)	\$19,805.76 6.285.09 \$26,090.85
*Term-End Allowance	\$ 393.12
Travel Allowance (Commutation Alw Only)	\$ 126.00
Retirement Allowance	\$ 1,912.56
GRI Social Security Tax	\$ 839.64
TOTAL	\$29,362.17

<sup>\*</sup>Additional bonus payable in April.

12/

1 []

# ANNUAL DOLLAR COST LOCAL NATIONAL EMPLOYEES ASSIGNED TO CPO (APPROPRIATED FUND)

### Personnel Expenses (AF), 1970

Base Pay (Bonus)	\$186,000.00 62,000.00
TOTAL	\$248,000.00
Allowances(Includes Retirement)	6,000.00
Travel Expenses	2,435.00
TOTAL	\$504,435.00

Includes:		
MAC Trans OKI to Hawaii & Return to OKI	\$ . 214.00	
MAC Trans OKI to Japan & Return to OKI	\$ 40.00	
Per Diem 7 days Hawaii	\$ 203 • 00	
Per Diem 17 days Japan	\$ 358.00	
Travel Allowance to & from duty (\$1.50 per mo X 90		

\$1.620.00

Emp)

### CIVILIAN PARSONNIL DIVISION

Advises the Communding General, his staff, and cross-serviced activity communders and their staffs, on matters pertaining to the administration and management of civilian comployees. Directs the development of and evaluates an integrated operating civilian personnal program.

### Civilian Personnal Director

Acts for the Commanding General in developing activity civilian personnel policy, and in planning, programing, executing, and evaluating a comprehensive civilian personnel program, in accordance with Department of the Army, Civil Service Commission, and other applicable rules, regulations, and procedures. Supervisos and directs the provision of demarkal civilian personnel services for the activity; the administration of legal, regulatory, and procedural controls established within the Federal personnel system; and the furnishing of staff assistance on effective civilian personnel management to all levels of management and supervision.

### Deputy Civilian Fersonnel Director

Assists the Civilian Personnal Director in accomplishing his assigned responsibilities, operating with full delegated authority to act for the Director in all aspects of the operation of the Office of the Civilian Personnal Director.

### Labor Banagement Franch

Advises the Civilian Personnel Director, CCPD Staff, USARYIS cormand and menagement officials on labor policy regulations and procedural matters which affect the U.S. citizen and Ryukyuan work-forces.

- a. Represents the Civilian Personnel Director in negotiations and consultations with both U. S. citizen and Ryukyuan employee groups.
- b. Develops policies, procedures, and regulations pertaining to the administration of Ryukyuan employees.
- c. Provides staff supervision over the technical aspects of labor management as implemented by Area CPG's insuring comparability in administration of employees.
- d. Apprises the Civilian Personnal Director of labor trends, unrest and impending strike activities.

### Position and Pay Management Branch

Devolops a comprehensive integrated U.S. citizen and Synkyuan employee positions and pay management program for USANYIS and cross-serviced activities.

- a. Advises on relationship of position and pay management to effect accomplishment of assigned missions.
- b. Reviews the manner in which delegation of authority for job evaluation is exercised at subordinate civilian personnel offices through surveys and other means.
- c. Provides evaluation decisions as required on controversial or unprecedented jobs. Exercises pre-audit authority for positions recommended for evaluation to GS-IA and higher grade levels.
- d. Sepresents the Civilian Personnel Director in negotiations with representatives of other military services, and the U. S. Civil Administration, Synkyman Islands, concerning development and Administration of local national pay systems and in the resolution of controversial classification and pay problems.
- e. Prepares comments and recommendations on proposed DA and Civil Service Commission publications pertaining to position and pay management.

### Program Management Branch

Develops a comprehensive program to meet the meeds of the command for guidance and counsel to supervisors in the execution of their personnal management and personnal administration responsibilities; program analysis and evaluation of the effectiveness of the civilian personnal management program; evaluation of personnal services furnished to supervisors by all elements of OCFD; and command-wide use of Incentive Awards.

### a. Coordinates:

- (1) Civilian personnel administration functions directed toward providing services to supervisors and employees within the USARYIS area of responsibility.
- (2) Command-wide and organizational civilian personnel program plans, including portions of mobilization plans pertaining to civilian personnel.

### b. Evaluates:

(1) The management and utilization of the civilian personnel workforce and prepares and submits periodic program status reports within UNASYIS and to Headquarters, U. S. Army, Pacific, and Department of the

- (2) Availability and use of employee services and facilities in terms of employee needs. Consults with managers and/or concerned staff officers as to possible changes and advises as to possible additional services or improvements in services and facilities required.
- c. Presents periodic briefings to managers and supervisors depicting the status of the command civilian personnel program and the status of civilian personnel programs within major organizational elements of the command.
- d. Develops, in conjunction with other staff members of the Office of the Civilian Personnel Director, command civilian personnel management policies and procedures.
- o. Propares and monitors publication of policies and procedural directives relating to civilian personnel management and administration.
- f. Provides Executive Secretary service to the USARYIS Incentive Awards Review Committee which considers recommendations for Federal and non-Federal honorary awards, performance and cash awards for U.S. citizen employees.

### Training and Development Branch

Directs the UCARYIS Training and Development Program for U. S. citizen and Ryukyuan employees, and their military managers and supervisors.

- a. Works with and through training committees and subordinate AGPO's in promoting a clear understanding of the CG, USARYIS's objective on employee training and development; manager responsibilities for training; and the OCPD support role in achieving objectives.
- b. Coordinates all aspects of training and development and appraises new methods for possible application.

### e. Provides:

- (1) Direction to and assists in manager and supervisor development activities, including the conduct of specific courses on a centralized basis as required for U.S. citizen employees (e.g., Personnel Management for Executives).
- (2) Staff guidance on training doctrine, on the design of training and development activities, and in the selection and development of trainees.
- (3) Special support to managers on more complex or unprecedented training and development needs.

- (4) Technical guidance to subordinate ACPO's engaged in providing staff assistance on training and development activities.
- (5) For the conduct of an annual survey of training needs at the beginning of each fiscal year and coordinates plans for meeting requirements with responsible activities.
- d. Evaluates the namer in which training and development activities are being conducted by subordinate ACPO's through surveys and other means.

### Area Civilian Personnel Offices

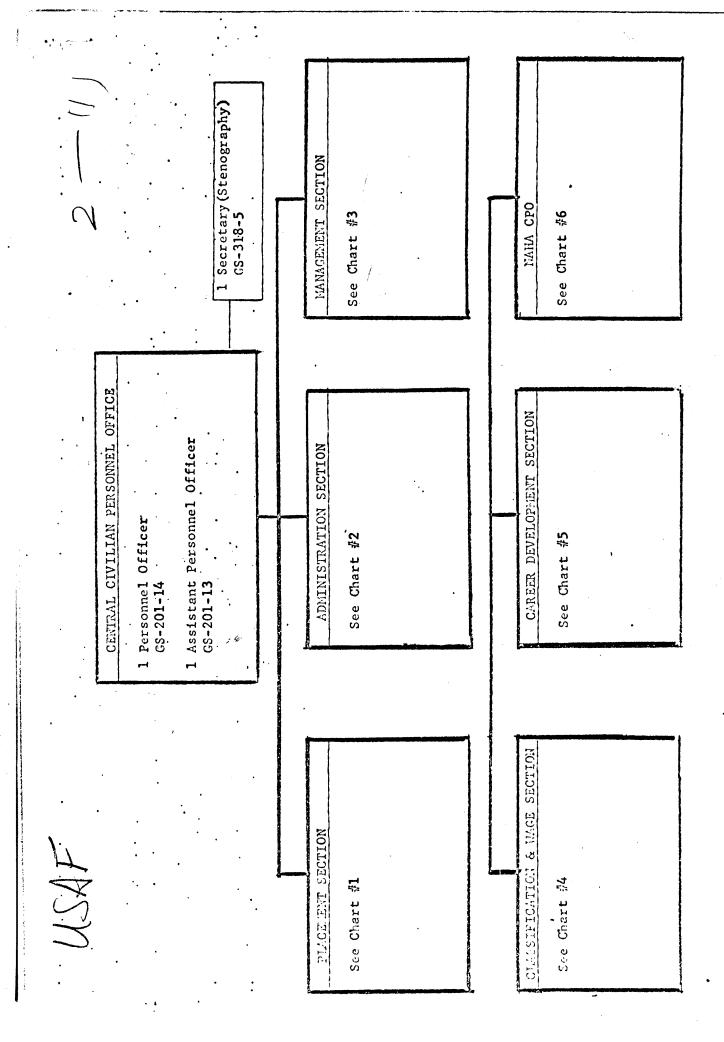
### Sukiran Area Civilian Personnel Office

### Machinato Area Civilian Fersonnel Office

Provides centralized civilian personnel services to employees and activity commanders and management officials in the geographic area services, furnishing the full range of personnel management and administrative services, including the incentives program, personnel management assistance, position and pay management, training and development and suggestion program services.

- a. Furnish guidance and assistance to management officials and supervisors in the administration of civilian personnel programs designed to obtain, davelop, utilize and retain a qualified and efficient workforce.
- b. Administers established legal, regulatory, and procedural controls governing employment systems for the U.S. citizens and Hyukyuan workforce.
- c. Effects coordination with the Civilian Personnel Director and staff, and other Area Civilian Personnel Officers to insure that plans, programs, and objectives are compatible with overall USANYIS requirements.

NOTE: In addition to the Area Personnel Office functions indicated above, the Sukiran ACPO (only) provides centralized recruitment and administrative services for all Nyukyuan employees of unit labor funds, clubs, open masses and other approved U.S. Army nonappropriated fund activities.



4

### PLACEMENT SECTION

- 1 Supervisory Personnel Staffing Specialist GS-212-12
- 1 Personnel Staffing Specialist GS-212-11
- 2 Personnel Staffing Specialist RGS-212-9
- 1 Staffing Assistant GS-203-7
- 1 Staffing Clerk (Typing) GS-203-4
- \*1 Clerk-Typist GS-322-2

\*Paid from Non-Appropriate Funds.

### ADMINISTRATION SECTION

- 1 Supervisory Personnel Assistant GS-203-6
- 1 Personnel Clerk (Typing) GS-203-5
- 2 Personnel Clerk (Typing) GS-203-4
- 3 Personnel Clerk (Typing) RGS-203-4
- \*1 Clerk-Typist GS-322-2
- \*2 Clerk-Typist RGS-322-3

\*Paid from Non-Appropriate Funds.

### MANAGEMENT SECTION

- 1 Supervisory Employee-Management Cooperation Specialist GS-230-13
- 1 Employee Relations Specialist GS-230-12
- 2 Employee Relations Specialist GS-230-11
- 1 Employee Management Cooperation Specialist CS-230-12
- 2 Employee Relations Specialist RGS-230-11
- 1 Employee Relations Clerk RGS-230-4
- 1 Clerk-Stenographer GS-312-3
- \*1 Personnel Management Specialist NGS-201-9

\*Paid from Non-Appropriate Funds.

### CLASSIFICATION & WAGE SECTION

- 1 Supervisory Classification & Wage Specialist GS-221-13
- 1 Position Classification Specialist GS-221-12
- 1 Classification & Wage Specialist GS-221-12
- 3 Position Classification Specialist RGS-221-11
- l Classification Clerk (Stenography) GS-203-4
- \*1 Position Classification Specialist NGS-221-7

\*Paid from Non-Appropriate Funds.

# CAREER DEVELOPMENT SECTION 1 Supervisory Employee Development Specialist GS-235-13 1 Employee Development Specialist GS-235-12 1 Supervisory Employee Development Specialist RGS-235-11 2 Employee Development Specialist RGS-235-11 1 Employee Development Clerk (Typing) RGS-203-5 1 Clerk-Typist RGS-322-3



### PERSONNEL ENGAGED IN LABOR MANAGEMENT OF RYUKYUAN EMPLOYEES

### Central Civilian Personnel Office

### Kadena Air Base

### Appropriated Funds

Job Title	Number of	Positions
Personnel Staff Specialist	3	•
Employee Development Specialist	4	:
Employee Development Clerk	1	•
Position Classification Specialist	· 4	•
Employee Relations Specialist	<b>%</b> 3	
Employee Relations Clerk	1	
Personnel Clerk (Typing)	5	•
Clerk-Typist	$\frac{1}{22}$	
Non-Appropriated Funds	22	
Employee Relations & Classification Speciali	ist 1	<b>:</b> .
Position Classification Specialist	1.	
Personnel Management Specialist	• • 1	•
Personnel Staffing Specialist	2	•
Clerk-Typist	. 2	<del>-</del> :

		Appropriate Fund	Non-Appropriate Fund
Personnel Expenses (Ryukyuan)		22 Employees	7 Employees
	Hourly Base Pay	27.03	7.01
	Language Allowance	3.06	.48
	Commutation Allowance	.19	.06
	Bonuses	9.57 39.85	2.48 · · · · · · · · · · · · · · · · · · ·

N

Du Stas: 08-230, February GS-201, Part II,

Aug 68 RGS 230 12

ROBERT L. SMITH

The proving acceptable with a particle companies as the

20 July 1965

### SUPERVISORY CONTROLS

Works under the general expervision of the Chief, Labor Relations Division, ocpp, the gives instructions regarding command policy relative to relation-ships with organized employee groups. Fork is reviewed in terms of the degree of cooperation obtained from employee organizations and effectiveness in communicating command policy to such organizations.

MAJOR DUTIES

1. Advises and assists the supervisor on matters pertaining to employee-management relations, organized corployee groups, mediation of labor management problems, as perin to local national employees of the U.S. Anny and cross-serviced agencies. The total workforce consists of approximately 10,000 employees paid from appropriated funds, and 2,500 to 3,500 non-appropriated funds, domestic-type and service-type duployees, in a wide variety of trule, craft and Class-Act type occupations. Negotintions are conducted with 9 unions or organizations either through a joint council or as individual unit. Total membership of unions, ranges from 3,000 to 9,500. Incumbent has a delegated authority to act for the Labor Relations Advisor, in his absence. on all matters pertaining to labor rolations activities with local national employee organizations. Caintains lisison with officials of organized groups to keep informed f developments in employees' interest as portains to employment, working conditions, duty tours, wages, etc., and to develop within management a similar interest to meet the logical and valid requirement of the workforce. Develops within management an remass of developments within employee groups in order that it progresses at the sums or factor race. Advises management and employees of their respective rights as well as their obligations to each other. On occasion holds meetings with employee organization representatives providing interpretation of regulation when needed and/or 

2. As directed by the supervisor, conducts special studies to determine the desirability of implementation of additional fringe benefits, the deletion and/or revision of existing policies pertaining to them. Researches procedent and current employment

rapar segular i que casa i se como en ción en en ención existención este esta esta decimiente en el fina en en En al la territoria in como tento a como in ención en entre decimiente esta propresa entre entre en ención en

THE ATTEMPT OF A SECOND RESERVED TO THE PARTY OF A SECOND ASSOCIATION OF A SECOND PROPERTY OF

်မှ အပြဲသေး၏ ပြုံခဲ့သော မြေးပြုံးသို့ပြုံးသည် သူသို့ သည် သည်ပြုံသည် သို့ သို့သည် သို့သော်သည် သို့ ကိုသည် ပြုသည က ၁၈ ခုသည် အရေး အေးသောကေသည် အသည် ၁၁ တွေ့သည် အသည် မြေးသည် သောကြောင်းသည် အေးသည် သည် သို့သည် သို့ သည် အသည် အညေးသ သည် အေးသည် နေသည် သို့သည် သည် သည် သည် သည် အသည်သည့် သည့် သည့်အသည် သည် သည် သည် သည် သည် သည်။

and the state of t

The second of th

practices in local firms and government agencies; obtains locality ways survey data made well die for thath and dai; develops chily to provide information no to desirability of establishing, revising, or deleting policies and procedures, or legitmenting allitional frings bunefits; and makes recommendations thereon. Such projects require review of current political and accounts situations and close coordination with subject notter specialists in these flelds to incure that labor-menagement relations and developed and maintained concurrently with progress in other speciality areas. abiline requests of enclowe groups concerning special considerations, such as the recognition of Egultyuan holidays for local national employees, discrimination, work selectates, we reman's compensation and unemployment insurance, etc.; and makes recommodulations to the supervisor, as requested.

3. Participates in labor-management conferences and negotions with supervisor, and nots as interpreter-translator for supervisor and CPD when required.

Performs other duties as assigned.

and the first control of the analysis of the first fir The common is a contract that we have a contract and the contract of the contr eli ka soole ili, tirk bassa gaepaan laa paskraelikisi with the engine only along the time the engine ราวไทยเลาสาย (ก. . . การ กระทำให้เกล้อย เสมกับและเกลละเกือนหนึ่งแผนที่ เมื่อ การ มากฤษาสุด ်ဆိုကို မေမာင် နှင့် ရေးထုတ်နှင့် နိုင်သည်။ ရှိသည်။ သည် သည် ရောက်မြောင်းသည်။ အာဏီမြောင်းကို မေရာက်ပြင်းသည် မေသ ကြောင်းကို အေရာက်သာနှင့်နေ ရောက် အောက်မန်နေ သည်။ သင်းသည် နေနေနဲ့ နေနနဲ့ သည်အာမြေသည်။ အောက်မြောင်းမေးမေးနေနဲ့ သ

าร์ตันการ สดเกรายการทุศ**ราช** (ชาวนุกราชนุม (ชาวานความการทุกทางหมมาตามสามารถ สพานารมหูก (การรูป (มามาการเล่า

្នាក់ក្នុង ស្រាស់ ស ស្រាស់ ស្រាស ស្រាស់ ស្រាស

SUPERVISORY COMPROLE

The contract of the same of the contract of the

Colombia to the same the service of the service

าง รูง จรังระวั คระวั วูก มีพมเมตราย มาราชาว

The William of the best property of the september of the section

An industrial section of the section of the

នា ខ្លាំង ប្រទេស នាង របស់ ស្រង ដែល ខេត្ត ស

ार को राज्य विकास के प्रोतिक स्वरूप के अन्य का

. INSTALLATION OR HEADQUARTERS OFFICE DEPARTMENT OF THE ARMY 2. JOS NUMBER JOB DESCRIPTION (DA CPPM I and CPR P30) DA 907 3. CITATION TO APPLICABLE STANDARD AND ITS DATE OF 4. TITLE Employee-Management Cooperation CSC GS-230 June 66 Specialist CPOS 201, Part II Aug 68 S. PAY SCHEDULE 6. OCC. CODE 八GS 8. EVALUATION APPROVAL Title, pay schedule, code and grade of this job have been fixed in accordance with Department of the Army official policy and grade level standards.

9. SUPERVISORY CONTROLS. DUTIES. AND WORKING CONDITIONS (Indicate percent of time for each duty, where pertinent.) (Continue state-

SUPERVISORY CONTROLS consist of written and oral instructions regarding nature and priority of assignments with periodic discussions regarding mission to be accomplished. Work is subject to spot check or occasional review for compliance with legal and regulatory requirements, quality of advisory services provided, and degree to which assigned objectives have been achieved.

MAJOR DUTIES as EMPLOYEE-MANAGEMENT COOPERATION SPECIALIST are:

- 1. Develops and recommends plans, policies, and procedures for local implementation of DA labor relations program, and assures communication of DA and local policies and procedures to management and staff officials. Provides principal point of contact on labor-management relations matters of overall concern to established bargaining units. Provides technical advice and assistance to management regarding their rights and obligations. Assures that necessary labor relations training is made available for staff and management officials.
- 2. Advises and/or serves as a member of the installation negotiation committee. Assures the collection and analysis of experience under negotiated agreements and conducts special studies to develop management demands and/or respond to union demands at bargaining table. Participates in the resolution of grievances and unfair labor practice complaints arising out of the application and/or interpretation of negotiated

JOB CONTENT APPROVAL (Complete on organization file copy only.) REANIZATION LOCATION THIS STATEMENT ACCURATELY DESCRIBES THE WORK RE-QUIRED IN ONE POSITION OR IN EACH OF A GROUP OF PO-The above description, as modified, and with SITIONS IN THE ABOVE ORGANIZATION. prescribed supplemental material is adequate for purposes of evaluation SIGNATURE OF APPROVING SUPERVISOR REAUDIT APPROVAL DATE

SUPERVISORIS

ANALYST'S

(continued on reverse)

GPO : 1981 O-59767

A-397

3. Develops draft policies and implements actions regarding the following areas; personal adverse actions, grievances and appeals, employee services, communication, employee counseling as defined in CPR 250.5-10.

Performs other duties as assigned.

Evaluation Statement and Supplemental Material

Evaluation Factors		*1	eve	1	
Factor I Organizational Environment	(A)	A	В	В	
Factor II Nature, scope and impact of issues	(A)	C,	В	A	• •
Factor III Participation with Management	B	В	В	С	
Factor IV Authority to speak for Management	B	A	A	A	
Resulting Classification: GS-230			1	2	

Supplemental Material, explain use of elements below.

\*Represents typical combinations. See page 43, GS-230 standard. Circle appropriate levels or use blank column if appropriate, and explain below.

### CENTRAL CIVILIAN PERSONNEL OFFICE 824TH COMBAT SUPPORT GROUP APO SAN FRANCISCO 96239

### CIVILIAN PERSONNEL OFFICER

Is responsible for the management, control and direction of the Air Force civilian personnel program on Okinawa. The specific responsibilities include: developing regulations, standards, and procedures as necessary to implement higher authority directives and to insure effective administration of the program which encompasses U. S. citizen, third country and local national employees of appropriated and non-appropriated funds; evaluating and appraising the effectiveness with which supervisors discharge their inherent management responsibilities and in fostering effective personnel management processes and activities; appraising the needs of the work force and the special requireents put on the work force by missions and environment; servicing as a point of contact in civilian personnel policy matters, both internally within the Air Force and with other Federal agencies in the area; and providing positive eadership and direction of the activities of the Civilian Personnel Office. Serves as AF representative on Joint Services Labor Committee and in coordination with USCAR and other DOD activities on Okinawa on labor matters.

### CAREER DEVELOPMENT SECTION

Plans, organizes, develops and administers an employee and career development program; advises and assists management, operating officials and employees in determining training needs, development of training materials, conduct of group training, and special training courses. Coordinates activities with other functions of the civilian personnel program and operating staffs of the installation. Evaluates the employee and career development program and adapts it to meet local needs.

### CLASSIFICATION AND WAGE ADMINISTRATION SECTION

Plans, organizes, develops and administers classification, job evaluation nd wage administration program. Advises and assists management, operating officials, and employees on these functions. Develops and reviews allocation standards; participates in annual locality wage surveys; analyzes and allocates positions; evaluates appeals; maintains files of position descriptions, organization charts and related records, and devises local procedures; indoctrinates supervisors in classification principles and use of CSC and AF supervisors' participation in the classification process; evaluates supervisors progress, status and requirements for increased participation of subordinate supervisors through SEED reviews or surveys.

### MANAGEMENT SECTION

Advises and assists management, operating officials and employees on environmental and personnel matters affecting employee moral and working

efficiency; advises management and operating officials on employee group proposals or complaints; reviews and determines, for the Commander, whether proposed disciplinary actions comply with laws, policy, regulations and procedures; advises and assists employees regarding formal grievances and appeals procedures. Promotes, administers and provides assistance in connection with incentive programs.

### ADMINISTRATIVE SECTION

Responsible for the administration program; applies prescribed procedures for personnel processing and record keeping; prepares, processes and routes forms and records required to complete personnel actions; establishes and maintains required civilian personnel and manpower records and files; completes statistics and prepares reports. Determines eligibility of employees for allowances and differentials. Determines eligibility for civilian travel and prepares travel orders. Responsible for administration of local national and third country national nonappropriated fund programs and advises and assists on U. S. nonappropriated fund positions.

### PLACEMENT SECTION

Advises and assists management and operating officials on matters pertaining to recruitment, placement, evaluation and separation of employees.

Applies Air Force policies and regulatory requirements to promotion, placement, reduction in force, performance ratings and other phases of the personnel program. Recruits evaluates, selects and assigns applicants from within and without the installation. Develops qualification standards for promotion and placement purpose.

Scope of the program includes U. S. citizen, local national and third ountry citizens for positions in the 313th Air Division and attached tenant organizations located on Kadena Air Base and at outlying installations and of all U. S. citizens and third country citizens for positions at Naha Air Base. Program further includes the DOD school system positions on the island.

### NAHA SECTION

Plans, develops and administers a personnel management program for Naha Air Base. The program for appropriated fund positions includes administration, placement, staffing, employee-management relations and employee services. Serves as a contact point for all civilian personnel activities and acts as advisor and consultant to the local commanders on all personnel matters. Participates in community relations projects and contacts local government agencies, schools, and civic organizations in discussing and coordinating matters relative to procurement, payment, and utilization of local national employees. Provides assistance and advice to supervisors and employees on routine or difficult job related problems. Administers a similar program for nonappropriated fund employees which includes the above areas as well as training and classification and wage administration.

### MCB Camp S. D. Butler

Appropriated Funds Navy--Marine Corps Number employees serviced 2,900 Civilian Personnel Employees

28

Cost:

Base Pay (P/H) \$28.23

Allowances

Language
Allowance (P/H) 2.76

Commutation

Allowence (P/H) .00865

Bonus (4.25) (P/H) 9.97

Total \$40.968

### COMPOLIBATED CIVILIAN PERSONNEL OFFICE

Personnel Function	Job Title	No. of Positions
Wage and Classification	Position Classification Specialist	3
Employee Relations	Employee Relations Specialia Clark-Typist Statistical Clark	t 2 2 1
Employment	Personnel Clerks Personnel Staffing Specialis Clerk	6 5 1
Field Operations and Labor Relations	Labor Relations Specialist Clerk-Typist Personnel Clerk Personnel Staffing Specialist Personnel Management Specialist	1 1 1 : 1
Treining	Employee Development Speciali	iet 1 1

Marine Corps Base Camp S. D. Butler

Director of Civilian Personnel Dep. Dir. of Civ. Per. Secretary

Training	Chief   Employee Development Spectalist   Clerk	
Field Operations and Labor	Chief Labor Relations Specialist Clerk-Typist Personnel Clerk Personnel Staff- ing Specialist Personnel Mgmt. Specialists	The second secon
Euployment Division	Chief 6 Personnel Clerks 5 Personnel Staff- ing Specialists 1 Clerk	
Employee Relations	Chief  2 Employee Relations Spec  2 Clerk Typists 1 Statistical Clerk	
Wage & Class Division	Chief 3 Position Class Specialists	

3 - 13)

FOR CHISCAL USE ONLY

### DEPARTMENTS OF THE ARMY AND AIR FORCE OKINAWA REGIONAL EXCHANGE-PACEX

(PACIFIC EXCHANGE PACEX (PACIFIC EXCHANGE SYSTEM) APO SAN FRANCISCO 96248



IN REPLY REFER TO:

, OREP

SUBJECT: Information for DFAA Visitors

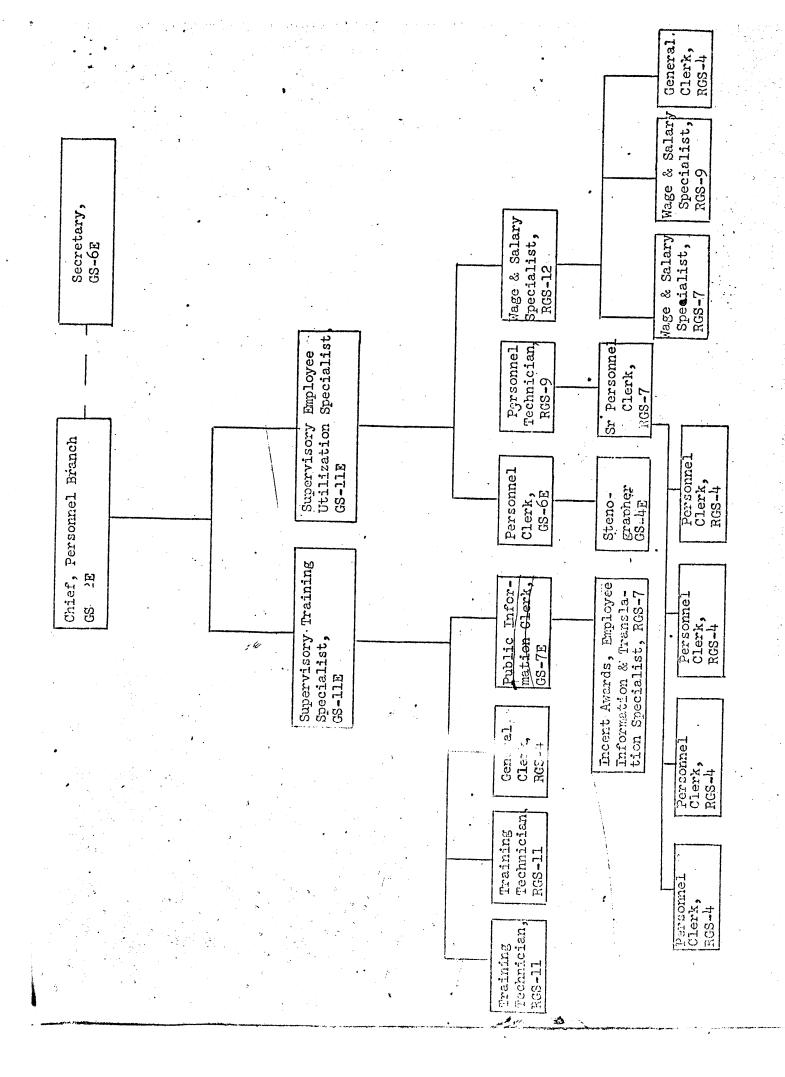
Memorandum For: Chairman, JSLC

- 1. Attached is an organization chart for the Personnel Branch of the Okinawa Regional Exchange. The chart shows each position title and grade in the Personnel Branch. American employee positions can be identified by the GS equivalent grades (i.e., Stenographer, GS-4E). The positions of Personnel Clerk, GS-6E, and Stenographer, GS-4E, under the Supervisory Employee Utilization Specialist, are involved exclusively in the American and Third Country National employee personnel programs. All other positions in the Branch are involved, all or in part, in the local national personnel program.
- 2. Regarding administrative expenses of local national employees in the Personnel Branch during calendar year 1970, the following figures are offered:
  - a. The base pay for these employees was \$33,804.11.
- b. The total allowances budgeted and/or paid these employees was \$27,944.44. These included bonuses, social insurance, welfare, separation allowances and all categories of leave. ORE has no retirement allowance.
- c. Total travel expenses paid for these employees during the calendar year was \$90.00.
- 3. All ORE employees are classified as non-appropriated fund employees.

1 Incl

RICHARD T. MATTISON Major, USAF Deputy Commander

IGN CARIGINATIONLY



# 在41月施設并考報油を用かり半年よりのましてもの

### As of December 1970

	Appropriated Nonappropriated
Army	10,986
Air Force	3, 235
Navy/Marine Corps	2,765
ORE	<b> 2,</b> 091
TOTAL	16,986 6,464

GRAND TOTAL: 23,450

如地